



ABOUT MCCU - SL



The Millennium Challenge Coordinating Unit (MCCU) was created by the Government of Sierra Leone to exercise and perform the Government's rights and obligations to oversee, manage and implement a \$44.4M Threshold Program (THP) funded by the Millennium Challenge Corporation of the United States of America. The four years THP focuses on addressing two of the four binding constraints to growth identified in Sierra Leone's constraints analysis (CA) 2015. These are:

1. Lack of access to reliable and affordable electricity; and
2. Lack of access to clean water and improved sanitation.

The objective of the MCCU Threshold Program is to support effective service delivery and strengthen the financial viability of the electricity and water sectors. The THP was signed in November 2015 and entered into force in February 2016. Key Government partners working with the MCCU to ensure that its overall objectives are achieved include Guma Valley Water Company (GVWC), Electricity Distribution and Supply Authority (EDSA), Electricity Generation and Transmission Company (EGTC), Electricity and Water Regulatory Commission (EWRC) and the Ministry of Energy and Ministry of Water Resources.

MISSION OF MCCU

Working to reduce poverty through economic growth in Sierra Leone.

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www.mccu-sl.gov.sl

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The Board Members and Staff of the Millennium Challenge Coordinating Unit wish all Partners, Consultants and the General Public a Merry Christmas and a Prosperous New Year



Newsletter

SIERRA LEONE BECOMES MCC COMPACT ELIGIBLE



US Ambassador, Maria Brewer presenting the FY20 Scorecard to President Julius Maada Bio at State Lodge

Sierra Leone Passed 11 out of 20 indicators in the recently published Millennium Challenge Corporation (MCC) FY2020 Scorecard. The Government of the United States of America uses the scorecard to assess the performance of countries across three broad categories including: ruling justly, investing in citizens and economic freedom. It compares Sierra Leone's relative performance to other countries in the Lower Income Category. Since the introduction of the MCC Scorecard in 2004, the MCC has used it as a tool to identify countries that are eligible for US Government assistance programs. Having met the hard hurdle of control of corruption, democratic rights and passing over half of the scorecard (11), Sierra Leone is now eligible for MCC Compact consideration. This year's scores illustrate a

progressive trend in the fight against Corruption with an eight percent leap from 71 percent in FY 2019 to 79 percent. There is also significant improvement on the scores for Girl's Primary Completion Rate from 67.2 % to 83%. Sierra Leone also passed the Primary Education Expenditure indicator; doubling expenditure on primary education in 2018. This success can be attributed to the Free Quality Education Program.

The United States Ambassador to Sierra Leone, Maria Brewer congratulated the Government of Sierra Leone on passing the FY 2020 MCC Scorecard. She commended the Government for making significant progress on indicators like Girls Primary Education Completion Rate and Control of Corruption indicators.

While Sierra Leone awaits the decision of the MCC Board later this year on whether it will be selected for a Compact; implementation of the \$44.4 Million Threshold program to lay the foundation for the financially viable provision of electricity and water services is ongoing. An award of a Compact will have a transformational impact in Sierra Leone by unlocking private sector investment which will be the engine for sustained economic development for our country.

The Government of Sierra Leone continues to demonstrate commitment to the MCC process, not because of the promise of a reward but because of the tangible impact it has had in the way Government does business to ensure service delivery, effectiveness and inter-ministerial collaboration.

Mccu Facilitates Capacity Building Arrangement Between EGTC and VRA in Ghana



(L-R) Ag. Director General-EGTC, Ing. John Kabbia exchanging a warm handshake with the Chief Executive of VRA, Emmanuel T. Antwi-Darkwa after the signing ceremony

Sierra Leone has taken a critical step to build the capacity of Sierra Leoneans to manage one of its critical assets, the Bumbuna Hydro-electric Dam.

Salini Impregilo, an Operations and Management (O&M) contractor has been managing and operating Sierra Leone's largest Hydro-electric Plant, Bumbuna 1 since it became operational in 2009. The Government of Sierra Leone in 2018 expressed interest in soliciting support from the Millennium Challenge Corporation (MCC) to design a program to build the capacity of its staff at the Electricity Generation and Transmission Company (EGTC) to manage in the immediate future the Bumbuna Dam and others across the country. EGTC expressed a desire to utilize regional expertise to deliver this capacity building to ensure contextual relevance and sustainability.

In 2019, the Millennium Challenge Coordinating Unit entered into a Memorandum of Agreement (MoA) with the Volta River

Authority (VRA) in Ghana in order to realize this commendable aspiration. The VRA being an established utility in the sub-region with proven experience and expertise in managing Africa's largest hydro plant (The Akosombo Dam) with a generation capacity of over 1,080 MW while the maximum generation capacity of Bumbuna 1 is just around 50 MW.

Following the signing of the MOA, a Framework Agreement was signed between EGTC and VRA on Friday 27th September 2019 at the VRA Headquarters in Accra to kick-off the EGTC-VRA Twinning Program. The agreement makes provision for VRA Academy to train at least twenty-four (24) engineers and technicians from EGTC within a one-year period.

Speaking at the signing ceremony, the VRA Chief Executive, Emmanuel T. Antwi-Darkwa emphasized that VRA would bring the relevant expertise and excellence to this partnership and its track record is reflected in the successful management of the

1080 MW Akosombo Dam and others by Ghanaian engineers. He hoped to impart the "we can do it spirit" of the VRA into the EGTC staff as that has been crucial in the transformation of VRA into an enviable energy utility in the sub region.

The Chairman of the EGTC Board, Dr. David Kamara who was part of the Sierra Leone delegation said the partnership came at an opportune time as Sierra Leone prepares to integrate into the West African Power Pool (WAPP), adding that expertise in system dispatch and transmission management is critical to the integration process.

The Acting Director General of EGTC, Engineer John Kabbia said his institution is currently facing capacity challenges and was optimistic that the Twinning Program would aid EGTC to achieve its goal of managing its critical asset, the Bumbuna Dam.

Speaking on behalf of MCCU, the Director of Electricity Reform Project, Sanira Deen expressed delight that the agreement has been actualized. She noted that MCCU is eager to see the successful completion of the Twinning Program and emphasized the need for ongoing practical assessment of knowledge and skills transferred during the period.

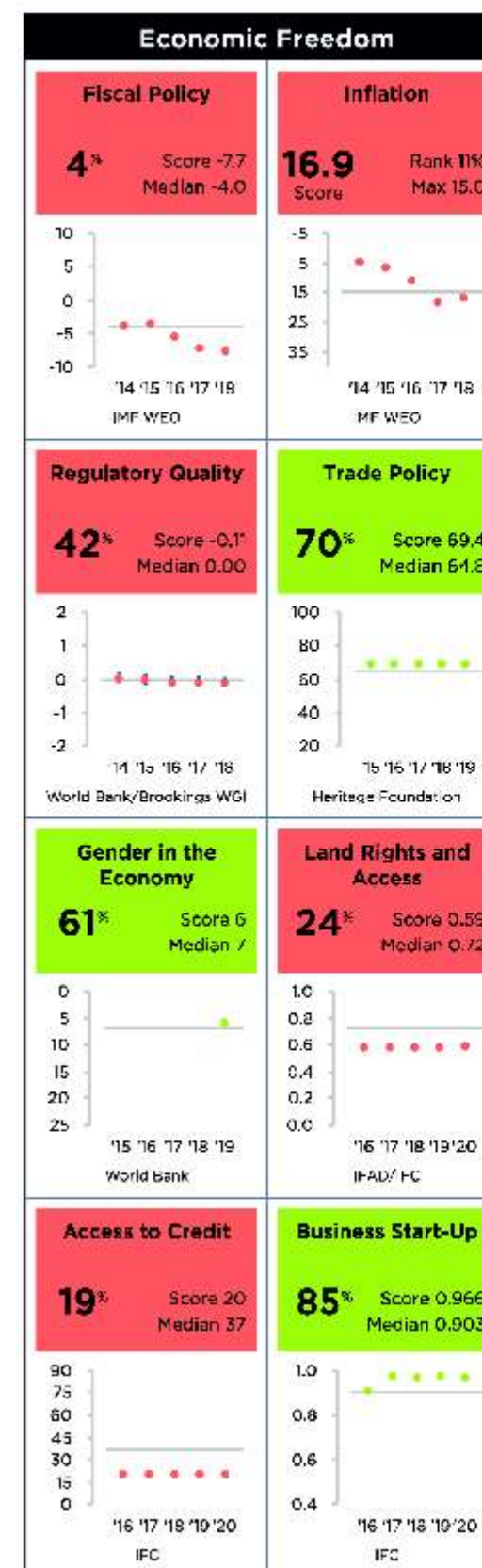
The first batch of twelve (12) EGTC engineers have already arrived at the VRA academy in Ghana to commence training for an initial period of three months. The training programme will be implemented in two phases. Phase one: on-site training of EGTC staff in Ghana; Phase two: VRA staff training and assessing EGTC staff at the Bumbuna Hydro Power Station.

MCC SCORECARD UPDATE, FY 2020

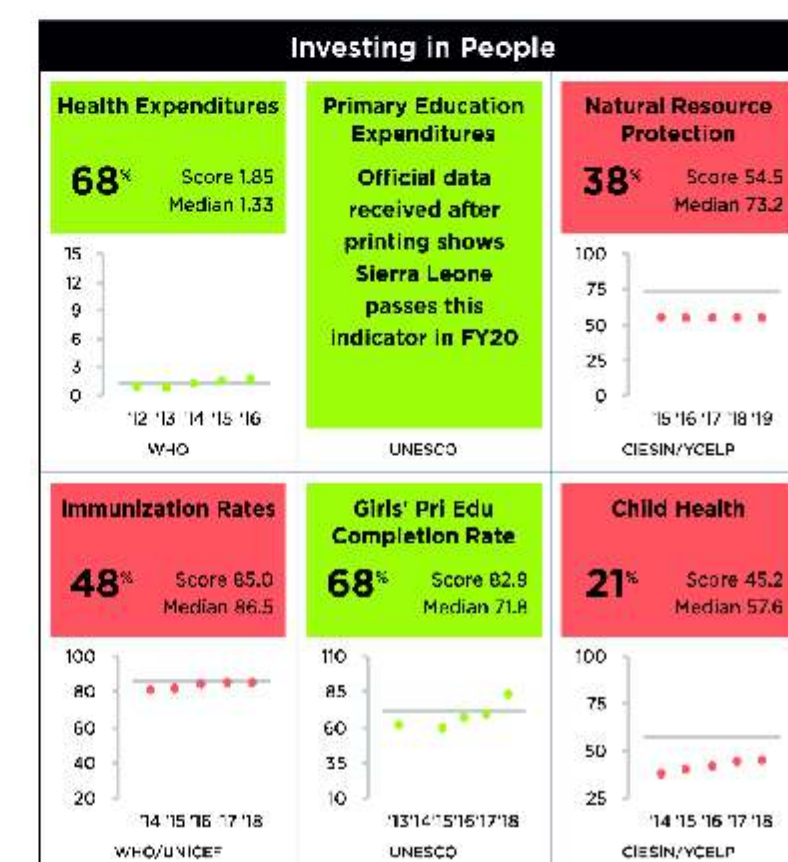
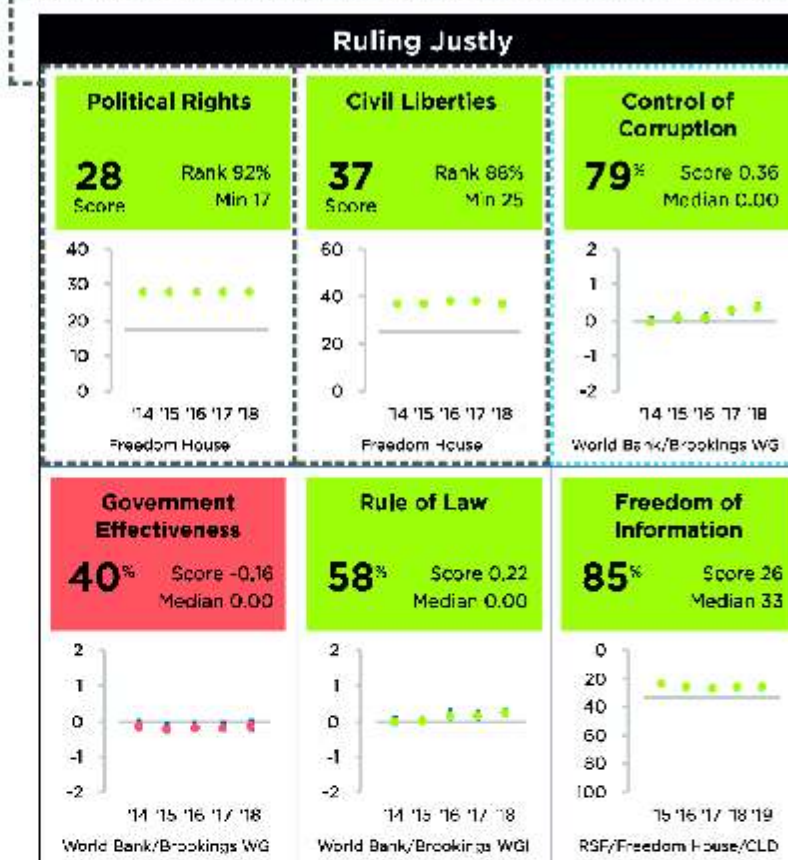
Sierra Leone FY20

Population: 7,650,000
GNI/Cap: \$500
Category: GNI/Cap ≤ \$1,925

Half Scorecard Passed ✓
Control of Corruption ✓
Democratic Rights ✓



For more information regarding the Millennium Challenge Corporation's selection process and these indicators, please visit: www.mcc.gov/selection



technologies and socio-political impacts, etc and providing strategic advice to the Minister on ensuring universal access to energy by 2030 as per the Sustainable Development Goals.

The vehicles and other items which are meant to support the operation of the unit were presented to the Minister of Energy, Alhaji Kanja Sesay at a brief ceremony held at the MCCU office in Freetown on Tuesday 15th October 2019.

During the ceremony to mark the symbolic transfer of the assets, Chief Executive Officer of MCCU, Madam Ndeye Fatu Koroma described the move as a demonstration of commitment by MCC to assist the government of Sierra Leone in implementing the reform process that is critical for the financial viability of the electricity sector. She noted that the Planning Unit will play a critical role in providing the necessary information for government to plan its energy needs but more importantly, how to meet those needs. The CEO disclosed that MCCU has already started the recruitment process for staff that will be employed at the Unit.

The Minister of Energy, Alhaji Kanja Sesay said when he took over as Minister, he realized that there was not a planning unit in the Ministry to keep track of existing projects and develop strategies for increasing access. He expressed delight that MCCU has supported the Ministry to not only provide equipment but also with the recruitment of staff to run the unit. He thanked MCCU for their continued support and assured that the vehicles and furniture will be utilized for their intended purpose.

MCCU Supports EDSA to Capture Customer Information in Freetown



Enumerators visiting homes and business places to collect customer information

As part of the reform process in the electricity sector which partly aims to improve on the effectiveness and viability of Electricity Distribution and Supply Authority (EDSA) in the delivery of reliable electricity services to its customers, the Millennium Challenge Coordinating Unit (MCCU) through the Sierra Leone Threshold Program funded by the Millennium Challenge Corporation of the United States of America is undertaking a Geographic Information System (GIS) Mapping and Customer Census Study in the Western Area. A Ghanaian based firm, Nimba Research and Consultancy was contracted by MCCU to undertake the exercise in collaboration with EDSA.

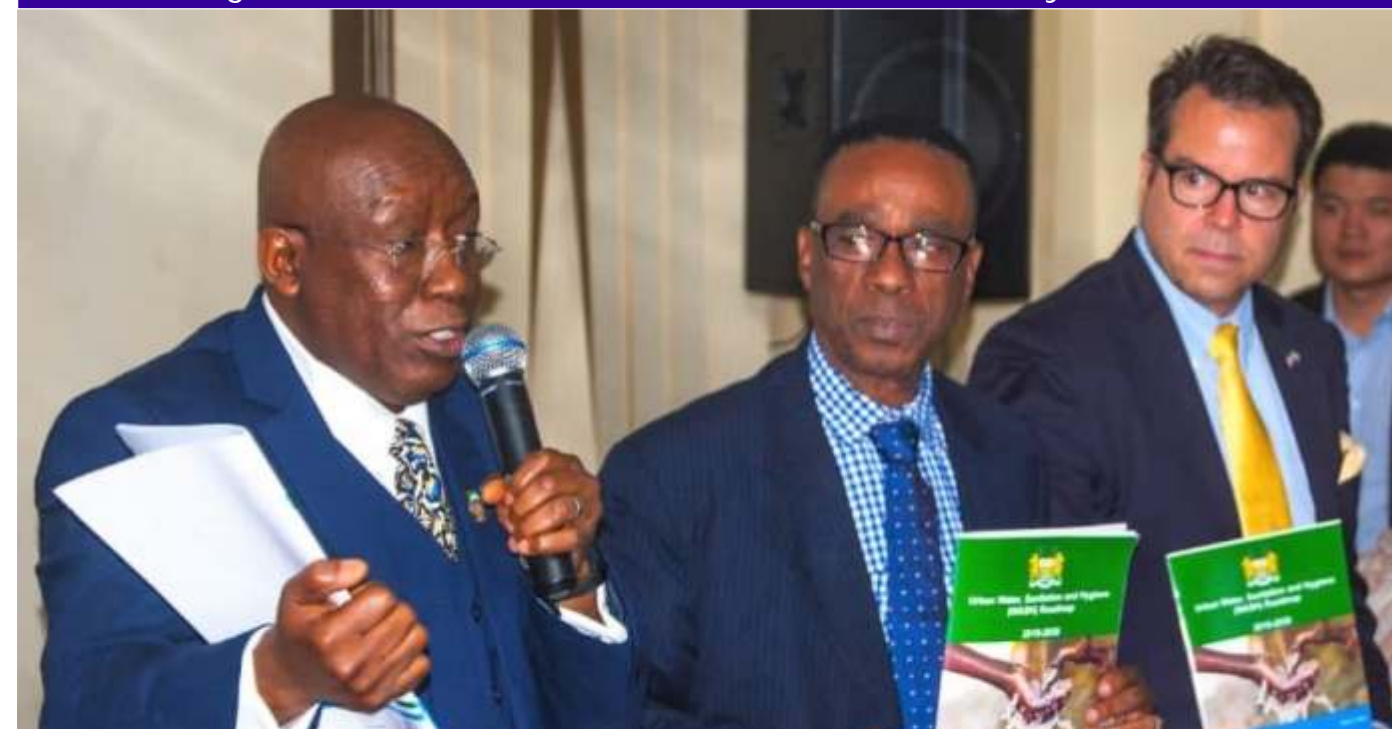
The customer census which is aimed at improving customer service and fault reporting has been extended to cover all EDSA customers in the Western Area after it initially targeted 30,000 customers in Freetown.

The GIS mapping exercise collected data on 11 Primary Sub-stations; 247 km of Over Head Medium Voltage lines; 100km of Underground Medium Voltage lines; and 180km low voltage lines to house.

The study will help EDSA to:

- Set up an operational Enterprise GIS system including a data model for network assets and customer database to strengthen the commercial and technical operations of EDSA.
- Establish a relationship between customer, meter, and property; which all make a utility Point of Connectivity (POC), and connectivity to Low Voltage (LV) network, distribution transformer and upstream Medium Voltage (MV) distribution network.
- Establish a comprehensive database to improve the system of identification of customers, network assets (attributes) and conditions as the foundation of an assets management framework to enhance EDSA's efforts in improving operational efficiency, reducing commercial losses, and pursuing prudent customer service.
- Support the Management Contractor's arrangements for institutional and technical capacity building of EDSA staff with refined work processes prompted by the presence of an interlocking GIS system, customer database and assets management framework.

Defining the Path to Sustainable Wash Service Delivery in Sierra Leone



L-R: Former Minister of Water Resources- Dr. Jonathan Tengbe, Deputy Minister of Health and Sanitation- Dr. Augustine Sandi and MCC Country Director- Matthew Langhenry doing the official launch of the Urban WASH Roadmap

The Ministry of Water Resources, the Ministry of Health and Sanitation and the Ministry of local Government & Rural Development have jointly launched the Urban Water, Sanitation and Hygiene Roadmap with support from the Millennium Challenge Coordinating Unit (MCCU) under the Sierra Leone Threshold Program Implementation. The event which took place on the 30th July 2019 at the Office of the Vice President at Tower Hill, Freetown attracted Civil Society representatives, local councils, private sector and government officials. The Urban WASH Roadmap sets out a pragmatic approach to improve the delivery of WASH services in urban areas across Sierra Leone.

Speaking at the ceremony, Country Director for Millennium Challenge Cooperation in Sierra Leone, Matthew Langhenry expressed delight that the Roadmap development effort was guided by the relevant Ministries through extensive consultations which gave all stakeholders the opportunity to contribute to the document. He pledged that MCC

will continue to support the Government of Sierra Leone's effort to strengthen the institutions responsible for the effective delivery of WASH services to the people.

The Deputy Minister of Health and Sanitation, Dr. Anthony Augustine Sandi said the Ministry is aware of the dire need for improved water, sanitation and hygiene services and the roadmap is addressing the critical issues head-on. The Deputy Minister further emphasized that the roadmap will reinforce the leadership and governance structure of the Directorate of Environmental Health and Sanitation within the Ministry which will enable them to update and enact public health laws.

In his keynote address, the former Minister of Water Resources, Dr. Jonathan Tengbe described the Urban WASH Sector Roadmap as one of the building blocks needed to achieve Goal 6 of the Sustainable Development Goals by 2030. Dr. Tengbe disclosed that the Urban WASH Roadmap is aligned to the country's National Development Plan and called on

all water service providers to plan and deliver services in accordance with the newly developed Roadmap. He disclosed that only about 3% of Sierra Leone's urban population currently has access to fully managed WASH services and achieving SDGs 2030 is still a long way to go. The Minister concluded his keynote address by dedicating the Roadmap to women and children who are mostly the water carriers in society. He described the women as "the survival strategists and emotional comforters in the face of poor water and sanitation services."

The Roadmap among other things seeks to achieve the following objectives:

- Demonstrate to Donors that the sector is working in a more efficient, effective and unified manner;
- Attract increased external and internal financial support;
- Deliver better water and sanitation infrastructure in cities, regional and district headquarter towns; and
- Strengthen the WASH system so that service levels can be sustained.

Stakeholders Validate National Policy on Resettlement

Stakeholders at the validation meeting in Makeni



Resettlement activities in Sierra Leone mostly arise as a result of development projects carried out by either Government or private institutions. The Millennium Challenge Coordinating Unit (MCCU) while implementing a resettlement component of the District Metering Area activity under the Water Sector Reform Project realized the absence of a clearly defined national policy to coordinate resettlement activities in the country as required by international standards. The Unit saw the need to partner with the Ministry of Lands Housing and the Environment to develop the country's first "National Development-Induced Resettlement Policy" with the view of addressing the challenges faced by Government and other organizations that may want to undertake resettlement activities. Following a series of consultations with key stakeholders across the country, a final validation meeting was held at the Bintumani Hotel in August 2019 in Freetown for stakeholders to review and make final input to the draft policy document.

Speaking at the validation meeting, the Director of Water Sector Reform Project at MCCU,

Ansumana Swarray said the new policy will help to establish a predictable, clear and carefully designed framework for development-induced resettlements that will not only emphasize the country's commitment to protect businesses from the adverse effects of improperly planned and administered resettlement activities, but also enhances Sierra Leone's reputation as a business-friendly country for local and foreign investors.

The Country Director for Millennium Challenge Cooperation (MCC), Matthew Langhenry expressed delight that

the policy clearly emphasized the need to avoid resettlement and where it is impossible to avoid it the policy makes provision to safeguard life, minimizes destruction and provision of a fair compensation package.

The Minister of Lands Housing and the Environment, Dr. Denis Sandi in his keynote statement said cooperation and collaboration among stakeholders will be key to the successful implementation of the policy. He pledged his Ministry's continued commitment to ensure that the policy is approved by Cabinet. The Minister commended MCCU for its support in light of the critical role that the policy will play in promoting development in Sierra Leone.

The Development-Induced Resettlement Policy will address issues of physical or economic displacement of persons, groups or communities that may result from the implementation of development projects or activities such as the development of critical infrastructure for example, the building of airports, dams, national parks, roads or the operation of mining and other extractive industries.



Stakeholders at the validation meeting in Bo

(HDI), as one of the least developed countries in the world," he said. He also stated that with the implementation of the new strategy, the country will surely regain its past glory.

The Commissioner maintained that, when the President appointed him last year, his commitment was to see that the fight against corruption be seen as a critical pillar within the Government's governance agenda. He noted that prevention and public education were part of the new strategy, but that the strategy gave more premium to enforcement through investigations and prosecution. He commended the NACS Technical Team and the Secretariat for their efforts in preparing the strategy, which incorporates inputs from across the country.

Deputy British High Commissioner to Sierra Leone, Alistair White, in his statement, commended the leadership of the ACC, for putting up a robust fight against corruption. He said zero tolerance to corruption, integrity in state institutions, adherence to the rule of law and good governance were vital features of any democratic state. He said the goal of the NACS should be seen to ensure that donor and public funds were accounted for. He assured the audience that, for the next five years, the United Kingdom would stand alongside the ACC to ensure that the implementation of the NACS was sustained.

Head of Delegation, European Union Resident Representative, Mats Leiweifelt, said the EU "is pleased with the Government's stance in tackling corruption because corruption damages a country's reputation and undermines democratic institutions". He said corruption was one of the obstacles to investment and economic development. Mr. Leiweifelt, called on the people of Sierra Leone to embrace the strategy.

EWRC Holds First Public Hearing on Tariff Application



EWRC Commissioners facilitating the public hearing

The Electricity and Water Regulatory Commission (EWRC) which has the statutory mandate to review and approve tariff requests from public utilities in the water and electricity sectors on Thursday 24th October 2019 held its first public hearing in respect of a tariff review application that was submitted by the Electricity Distribution and Supply Authority (EDSA). The hearing which was held at the National Stadium in Freetown is a fulfilment of a requirement in the EWRC Act of 2011 which provides for a transparent process that encourages public participation in reviewing and approving rates for public utilities. The process gave stakeholders the opportunity to listen and respond to EDSA's request to the commission for a tariff adjustment.

Presenting EDSA's proposed tariffs to the public, Commercial Manager of EDSA, Ing. Mallay Bangura explained that EDSA is currently running at a loss as they are buying electricity at an average cost of 1,575 SLL/kWh and selling/distributing at an average price of 1,335 SLL/kWh. He stressed that if the proposed application is approved, it would help EDSA to minimize its current

losses by selling at an average rate of 1,552 SLL/kWh which is still lower than the current buying price. Mr. Bangura highlighted some of the plans in place to mitigate other operational losses and how these gains will be used to enhance the quality and quantity of their service delivery.

The presentation was followed by responses and questions from members of the public including various concerned groups like civil society, Consumer Protection Agency and the Ataya Base Energy Group.

The Chairman of the Parliamentary Committee on Energy, Hon. Keikura Vandy in his statement recommended that the Public Relations Unit of EDSA be capacitated to provide relevant information to the public in a timely manner.

The Head Economic Regulation at EWRC, Brima Bah informed members of the public that the commission had already provided guidelines and tariff methodologies for utilities in the water and electricity sectors to calculate the tariff. He noted that the commission took into consideration the interest of consumers while developing those guidelines.

New Strategy for Corruption Fight Launched



Vice President Dr. Mohamed Juldeh Jalloh formally launching the NACS 2019-2023

The Honorable Vice President of the Republic of Sierra Leone, Dr. Mohamed Juldeh Jalloh on Tuesday 13th August 2019 launched the National Anti-Corruption Strategy (NACS) 2019-2023 at the Miatta Conference Centre, Youyi Building, Brookfields, Freetown.

The new strategy serves as a blueprint for Government, the private sector, civil society and religious organisations to support the Commission's effort to fight corruption. It is a model for developing a set of shared responsibilities across all sectors, to encourage collaboration within and among sectors, and to direct renewed synergy towards the aim of reducing corruption and building an ethical society.

Delivering the keynote address, the Vice President of the Republic of Sierra Leone, Dr. Mohamed Juldeh Jalloh, expressed Government's appreciation for the launch of the five-year strategy. He said corruption had been widespread in

the country in the last forty-eight years, noting that critical steps needed to be taken to ensure sustained development in tackling the scourge.

The Vice President described the launch of the fourth generation of the NACS as a milestone in Government's fight against corruption, adding that a unique feature of the new strategy was its holistic approach to addressing all levels and types of corruption. The Vice President called on Integrity Management Committees in public institutions to take ownership of the strategy and to develop and imbibe anti-corruption measures in their institutions.

Dr Jalloh expressed delight at the huge gains made by the Commission in the fight against corruption in the last one year, highlighting that the ACC has recovered about Eighteen Billion Leones- an equivalent of about Two Million United States Dollars within this period. He assured the

audience of Government's continued support to the anti-graft campaign.

The Chief Minister, Professor David Francis, who also doubled as Chairman of the event, thanked the ACC for the significant strides made under the leadership of Commissioner Francis Ben Kaifala Esq., that were helping the country to regain its international reputation. "This has yielded dividend as many donor partners now have confidence in the Government," he noted.

Professor Francis said corruption was a threat to a nation's development and that the new NACS was aligned with Government's Medium Term National Development Policy.

The Commissioner of the ACC Francis Ben Kaifala Esq., in his statement, said the launch of the strategy was a milestone in the fight against corruption in Sierra Leone. "Over the years, Sierra Leone has been ranked by the Human Development Index

MCCU Boosts the Newly Established National Water Resources Management Agency

The Millennium Challenge Coordinating Unit (MCCU) through the Sierra Leone Threshold Program funded by the Millennium Challenge Corporation (MCC) of the United States of America has handed over vehicles and office equipment as part of its support to the operation of the newly established National Water Resources Management Agency.

The items which include two new Toyota Land Cruiser vehicles, one 45kva generator plant, Computers, Printers and other office equipment to the tune of \$114,343 were presented to the former Minister of Water Resources as part of an Implementing Entity Agreement (IEA) that was signed between MCCU and the Ministry. Speaking at the presentation ceremony, Country Director of (MCC), Mathhew Langhenry encouraged the team to utilize the vehicles and equipment to achieve the vision of the Ministry of Water Resources. He said the gesture is part of the commitment of MCC to get things going in the sector. He urged staff of the agency to work towards ensuring water access, quality and availability to meet the demand of the public.

Chief Executive Officer of the Millennium Challenge Coordinating Unit, Ndeye Fatu



CEO, MCCU, Ndeye Fatu Koroma officially handing over the assets to the former Minister of Water Resources.

Koroma said even though provision of assets to the NWRMA was not part of the initial Threshold Program Agreement, MCC was able to accommodate the request from the Ministry to help the agency gets on its feet. She recalled that in 2017, MCCU supported the finalization of the NWRMA Act by working closely with the Ministry of Water Resources and other key stakeholders to push the bill through the house of Parliament and the enactment of the bill necessitated the establishment of the new Agency. She relayed that this support was provided to ensure that the aspirations of the Act are fully realized.

Receiving the items, the former Minister of Water Resources Dr.

Jonathan Tengbe thanked MCCU for the support and assured that the Ministry will do everything possible to provide the necessary support and tools required for the Agency to respond to the urgent need of saving the country's already depleted water catchment. He said that operationalizing the Agency has been one of his top priorities and the support from MCCU could not have come at a better time.

Tiideni Jabbie of the National Water Resources Management Agency joined the Minister in thanking MCCU for the continuous support especially in the area of capacity building and assured MCCU that the assets would be utilized for their intended purpose.

MCCU Supports the Establishment of Energy Planning Unit



Minister of Energy Alhaji Kanja Sesay receiving keys to the vehicles from the MCCU CEO

The Millennium Challenge Coordinating Unit (MCCU) through the Sierra Leone Threshold Program has supported the Ministry of Energy with office furniture and two vehicles for the setting up of a robust Planning Unit within the Ministry. The planning unit will be responsible for look at energy supply, energy use, environmental impacts, renewable energy

Cont. on page 10

UPDATE ON MAJOR MCCU SERVICE CONTRACTS (DECEMBER 2019)

Contract title	Consultant	Contract Value (full US\$)	Start Date	Status
Reform Adviser embedded in MoE	ASI	2,801,425	20 th December 2016	Twenty-four (24) reports submitted. Contract will be extended till December 2020.
Power Sector Expansion Planning	A F Mercados EMI	665,356	28 th May 2018	Three out of seven deliverables approved. Negotiations for a Settlement agreement in progress.
Financial Analysis and Institutional Assessment of EDSA	PWC	660,000	5 th March 2019	Completed. Final report submitted.
Asset Inventory and Revaluation Activity	PWC	864,250	5 th March 2019	Completed. Final Report submitted.
Consultant Services for GIS and Customer Census for EDSA	NIMBA Research and Consultancy Co. Ltd.	1,328,610.51	1st November 2018	Implementation ongoing. 100% MV network survey completed; and LV mapping and customer survey on-going.
Consultancy Services for Results-based Financing Activity	Instiglio Inc, USA	418,843.00	25 July 2018	<ul style="list-style-type: none"> Q1 Field verification and reporting activities concluded, and stakeholders are aware of the results. Q1 payment disbursement on-going. Q2 verification activities have started as of the 9th of December.
Independent Verification Consultant.	Oxford Policy Management.	617,382.00	7 th May 2019	
Consultant Services for Physical Mapping, Distribution System Conditions Assessment and Hydraulic Modeling for Guma Valley Water Company (GVWC)	SMEC International Pty Limited , Australia	1,404,133	1 st June, 2016	All deliverables completed.
Guma Valley Water Company (GVWC) Institutional Strengthening, Urban WASH Sector Coordination and District Metering Area and Water Kiosk Demonstration Pilot.	Adam Smith International	\$6,292,525	23 rd October, 2017	Ongoing. <ul style="list-style-type: none"> Urban WASH Sector Roadmap finalized and launched District Metering Area and kiosks pilot strategy and planning completed Operation and Maintenance Strategy and Action Plan for 2019 completed GVWC Business and Investment Plan completed GVWC training needs assessment and training strategy completed, and various trainings ongoing.
Consultant Services for National Resettlement Act and Policy Development.	Law and Development Associate and Sky Consulting.	430,000	19 th February 2019	Ongoing. Draft policy finalized; implementation strategy being developed
Consultant Services for Conditions Assessment of Guma Dam, Transmission and Reservoirs System and Assessment of Treatment Processes of GVVTP	COBA and Concept	781,893.5	7 th May 2019	Ongoing. Inception report finalized. Geotechnical and Dams conditions reports (D2 and D3) being finalized

PHOTO NEWS



A tour of the VRA Hydro-electrical infrastructure



Acting Director, EGTC- Ing, John Kabbia signing the agreement



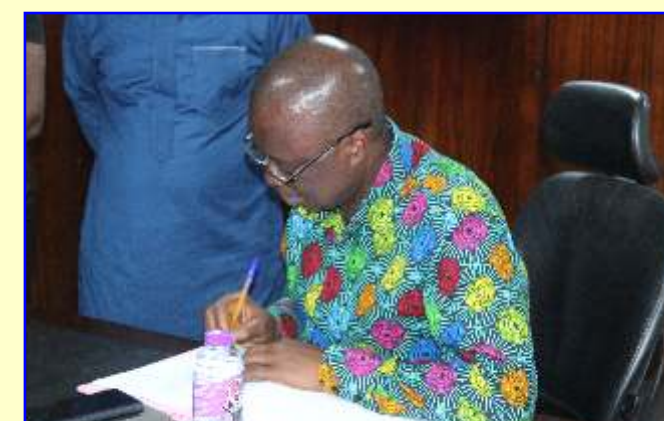
Sierra Leone delegation and management of VRA after the signing ceremony



The delegation holding discussion with the VRA team



The delegation meets with the first batch of twelve engineers at the VRA Academy



VRA Chief Executive, Emmanuel T. Antwi-Darkwa signing the agreement



The team in the VRA control room



EGTC Board Chairman, Dr. David Kamara signing as a witness to the agreement